



# Alaska Department of Transportation & Public Facilities

## Driving Data Forward: Alaska DOT's Traffic Data Journey

Ben Glenn

09/17/2024

*Keep Alaska Moving*



# Driving Data Forward: Alaska DOT's Traffic Data Journey

Purpose of the presentation:

- Discussing Alaska DOT's evolving relationship with traffic-related third-party data and crowdsourced data
- Retrospective Overview of Alaska's SAFETEA-LU Rule 1201 exemption

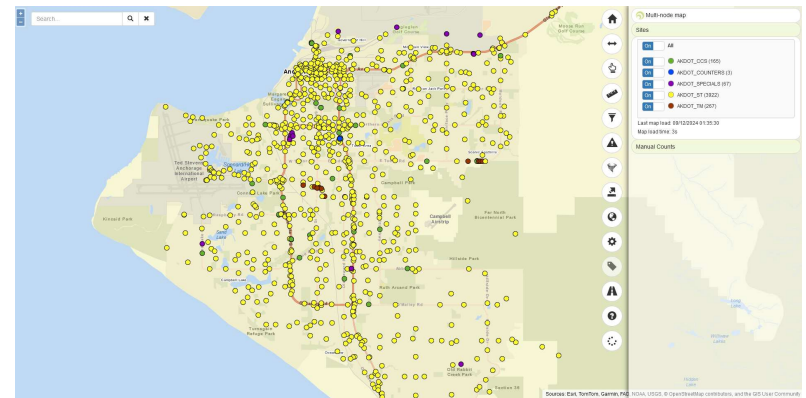
# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Historical Context:

- Alaska's unique traffic monitoring challenges: vast geographic landscape, sparse population, severe weather conditions
- Traditional traffic data sources used by Alaska DOT prior to third-party data adoption: Road tubes, inductive loops, piezoelectric strips, limited video capabilities
- Limitations of early data collection efforts: single location, expensive, maintenance life-cycle, availability of utilities and connectivity, lack of real-time data



GoogleMaps Streetview of Johanson Expy CCS



C2-Traffic by Drakewell

# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Alaska DOT's Early Encounters with 3rd-Party Data:

- Initial hesitance and limited use due to concerns about accuracy, relevance to Alaska's unique traffic patterns
- Then essentially our hand was forced:
  - MAP-21, 2012
  - FAST Act, 2015
- PM3 comes out of the performance-based planning and program development framework
- TTR and TTTR indexes specifically became crucial requirements for the Highway Performance Monitoring System (HPMS) reporting to help states and MPOs measure and manage congestion, freight reliability, and travel times across the national highway network.





# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU):

- Section 1201, <https://ops.fhwa.dot.gov/1201/index.htm>
  - Requests for comments: 2006, 2007, 2009, 2010
  - 23 CFR Part 511 Subpart C, Nov. 8, 2010
  - Final Rule, 2011
- Page 42536 of Federal Registry:

“Similar to design exceptions permitted under 23 U.S.C. 103(c)(1)(B)(ii), highways on the Interstate System in Alaska and Puerto Rico may be granted exemptions from the requirements of the Real-Time System Management Information Program upon request from the States.”

42536 Federal Register / Vol. 76, No. 138 / Tuesday, July 19, 2011 / Rules and Regulations

Public Reference Room at [public.reference@dot.gov](mailto:public.reference@dot.gov).  
By the Commission.  
Nadavah J. Davis, Sr.,  
Deputy Secretary.  
FR Doc. 2011-1506 (Filed 7-18-11; 8:46 am)  
61,000 words, 117 pages

**DEPARTMENT OF TRANSPORTATION**  
Federal Highway Administration  
23 CFR Part 511  
RM 2125-4F19  
Real-Time System Management Information Program

**AGENCY:** Federal Highway Administration (FHWA), DOT.  
**ACTION:** Summary of responses to request for comments.

**SUMMARY:** The final rule establishing the minimum parameters and requirements for States to make available and share traffic and travel conditions information via real time information programs as required by Section 1201 of the Safe, Accountable, Flexible, Efficient Transportation Equity Act, A Legacy for Users (SAFETEA-LU) was published on November 8, 2010. In issuing the final rule, the FHWA also sought additional comments relating to the costs and benefits of the Real-Time System Management Information Program and general information about current and planned programs. Although the Regulatory Cost Analysis found in the docket for the rulemaking attempts to capture the scope of costs and benefits associated with this rule, the FHWA sought further information to determine a comprehensive picture of costs and benefits given the flexibility of approaches that can be used and the limitations of the current studies.

The specific questions posed in the Request for Comments were:

(1) What are the costs and benefits of each individual provision required under rule? If some provisions have net costs, would certain modifications to those provisions lead to net benefits?

(2) What are the impacts of requiring these provisions on States and Metropolitan Areas (do some States and Metropolitan Areas realize net costs instead of net benefits)? If some States and Metropolitan Areas realize net costs, would certain modifications to provisions ensure net benefits?

(3) Is there a specific, alternative approach to calculating costs and benefits that would be more appropriate than the current use of the Atlanta Navigator Study?

(4) Although information dissemination to the public is not within scope of this rule, it is important to understand how information is typically disseminated so that the technologies used to collect and monitor data are compatible with technologies used to disseminate this information. This is especially important to keep up with new technological advances and ensure that States use the most effective, low cost methods to both collect and disseminate information.

(A) What technologies will States use to collect and monitor information under this rule?

(B) What technologies are States planning to use to disseminate this information or what are they already using?

(C) Do the technologies States plan to use present any interoperability issues? Do they allow for use of advanced technologies that could be the most cost-effective means of collecting and disseminating this information?

(D) Are there any structural impediments to using low-cost advanced technologies in the future given the provisions and specifications contained in this rule?

(E) Given the research investment into wireless communications systems in the 5.9 GHz spectrum for Intelligent Transportation Systems applications, to what extent could systems in this spectrum also be used to fulfill the requirements of this rule and/or enable other applications?

(F) Given that there are legacy technologies in place now, and that there are new technologies on the horizon that are being adopted, how can we ensure that investments made today to comply with this rule are sustainable over the long term?

(G) This rule defines Metropolitan Areas to mean the geographic area designated as Metropolitan Statistical Areas by the Office of Management and Budget with a population exceeding 1,000,000 inhabitants. Is this population criterion appropriate, rather than considering traffic, commuting times, or other considerations?

**Summary of Responses**

Fourteen of the 31 parties that provided comments responded to at least some of the questions. Other comments provided discussions regarding real-time information or presented questions on specific provisions of the regulation. Clarifications are offered below in addition to summarizing the responses to the Request for Comments.

**Comments on the Final Rule**

Three of the general comments to the docket posed questions related to the roadways that are included under the Real-Time System Management Information Program and travel time reporting requirements. The program includes all the roads of the Interstate System (23 CFR 11.131) and other roads in metropolitan areas deemed to be “costs significant” by the States (23 CFR 11.133). Similar to design exceptions permitted under U.S.C. 103(c)(1)(B)(ii), highways on the Interstate System in Alaska and Puerto Rico may be granted exemptions from the requirements of the Real-Time System Management Information Program upon request from the States.



# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Internal deliberations:

### Letter to DOT Stakeholders

#### Real-Time System Management Information Program 23 CFR Part 511

"The final rule establishing the minimum parameters and requirements for States to make available and share traffic and travel conditions information via real-time information programs as required by Section 1201 of the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) was published on November 8, 2010."

At the AWP managers meeting, DOT Headquarters was informed that Alaska DOT&PF could choose to be exempt from the [Final Rule 1201, Real-Time Systems Management Information Program](#) (RTSMIP).

**We would like the regions to participate in voting on whether or not to choose exemption from the final rule.**

Alaska DOT&PF has an obligation to the traveling public to improve the incident and hazardous road condition reporting. The 511 Traveler Information System is a one-stop portal for traveler information. Including real-time data only helps further educate the traveling public. In fact, the traveling public have come to expect it with the advent of hand-held technology, web apps, RSS feeds, and social media. So even if we vote to be exempt from the Section 1201, we still have this obligation to keep the traveling public safe and informed on Alaska's highways with the most up-to-date information possible.

As you may know, Headquarters has been working proactively over the past few years to prepare for the implementation of Section 1201. For example, three real-time speed sensors were installed in Central region: Glenn Highway at Debar Road, Eagle River Road at Caribou Road, and Knik-Goose Bay Road. Headquarters has plans to install more in FY12 along this corridor and the Seward Highway ITS Corridor. Plans also include posting travel times to the 511 as well as updating the [roadweather.alaska.gov](http://roadweather.alaska.gov) website to have a user interface more closely tied to the 511.alaska.gov.

The Final Rule would require the Department to consolidate data collection efforts around the state into a single program. This should be strived for as a matter of efficiency within our Department, and not in response to federal compliance. The Commissioner also supports efficiency in his Strategic Plan.

#### What does Final Rule 1201 require?

Section 1201 requires real-time information programs to report:

- 1) Construction activities. The timeliness for the availability of information about full construction activities that close or reopen roadways or lanes

### Much Internal Discussion

### Granting of Exception



Alaska Division  
December 12, 2011

P.O. Box 21648  
Juneau, AK 99802-1648  
(907) 586-7418  
(907) 586-7420  
[www.fhwa.dot.gov/akdty](http://www.fhwa.dot.gov/akdty)

In Reply Refer To:  
Real-Time Management Information Program

Mr. Jeffery Ottesen  
Division Director  
P.O. Box 112500  
Juneau, AK 99801

Dear Mr. Ottesen:

Federal Highway Administration issued Final Rule for Real-Time System Management Information Program in 23 CFR 511. According to 23 U.S.C. 103(o)(1)(B)(i), highways on the Interstate System in Alaska may be granted an exemption from the requirements of the Real-Time System Management Information Program upon request from the State.

We have received your request for exception from the Real-Time Systems Management Information Systems dated November 22, 2011. Your request for exception is approved. We appreciate your commitment to supplying the travel information to the public expressed in the request. If you have questions or comments, please contact me (907) 586-7413

Sincerely,

Kris Riensberg  
Planning Program Manager

cc: Mike Vigue, DOT&PF, Program Development, Surface Program Chief  
Andy Hughes DOT&PF, Southeast Region Planning Chief  
Jennifer Witt, DOT&PF, Central Region Planning Chief  
Ethan Birkholz, DOT&PF, Northern Region Planning Chief  
Jack Stichel, DOT&PF, Transportation Information Group Manager  
Jill Sullivan, DOT&PF, Transportation Data Program Manager  
Lisa Idell-Sassi, DOT&PF, Real-Time System Coordinator



# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Internal deliberations:

### Letter to DOT Stakeholders

#### Real-Time System Management Information Program 23 CFR Part 511

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At the AWP managers meeting, DOT Headquarters was informed that DOT&PF could choose to be exempt from the [Final Rule 1201 Management Information Program](#) (RTSMIP).

We would like the regions to participate in voting on whether to request an exemption from the final rule.

Alaska DOT&PF has an obligation to the traveling public to report and hazardous road condition reporting. The 511 Traveler is a one-stop portal for traveler information. Including real-time further educate the traveling public. In fact, the traveling public expect it with the advent of hand-held technology, web and social media. So even if we vote to be exempt from the Sec have this obligation to keep the traveling public safe and in highways with the most up-to-date information possible.

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### Much Internal Discussion

Hi All,

Thank you for copying me on the request. I am neutral on the discussion because I think it is the State's decision (since the option was given) to strategically pursue the correct tool for delivering its goals. **The Final rule could be an instrument to advance the Real-Time Traveler Information Communication, and it could create motivation to advance the program beyond the current status.** The State could advance a similar system without the encumbrances of the rules, and do it in a way that would fit AK's needs. The Program could help with the transportation system efficiency, but the benefit to cost discussion is an internal discussion for the State. I think the Concept of Program could be extremely useful, and the details of how it is done and how it could fit the State's strategic goals are your decisions.

Please let me know what decision is made, and how I can give support.

Thanks,

Kris

### Granting of Exception



Alaska Division  
December 12, 2011  
P.O. Box 21648  
Juneau, AK 99802-1648  
(907) 586-1648  
(907) 586-7420  
[www.fhwa.dot.gov/akdot/](http://www.fhwa.dot.gov/akdot/)

In Reply Refer To:  
Real-Time Management Information Program

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Sincerely,

Kris Riessenberg  
Planning Program Manager

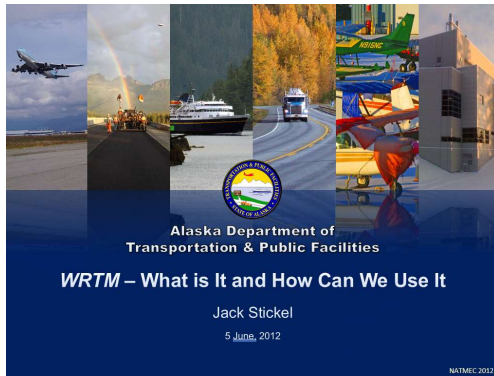
PF, Program Development, Surface Program Chief  
&PF, Southeast Region Planning Chief  
Jennifer Witt, DOT&PF, Central Region Planning Chief  
Ethan Birkholz, DOT&PF, Northern Region Planning Chief  
Jack Stiekel, DOT&PF, Transportation Information Group Manager  
Jill Sullivan, DOT&PF, Transportation Data Program Manager  
Lisa Idell-Sassi, DOT&PF, Real-Time System Coordinator





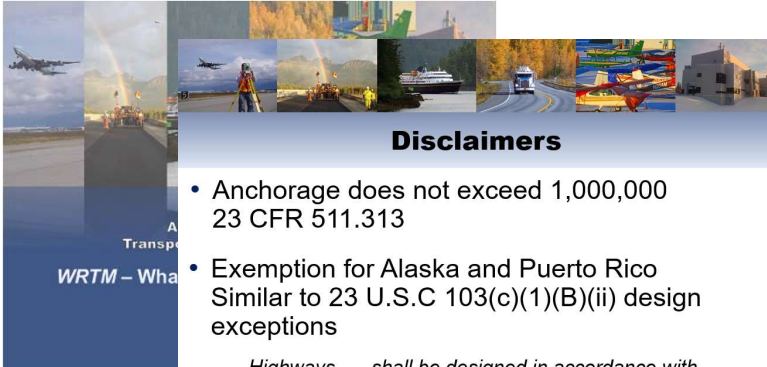
# Driving Data Forward: Alaska DOT's Traffic Data Journey

Where it went from there: ITS Alaska 2012



# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Where it went from there: ITS Alaska 2012



**Disclaimers**

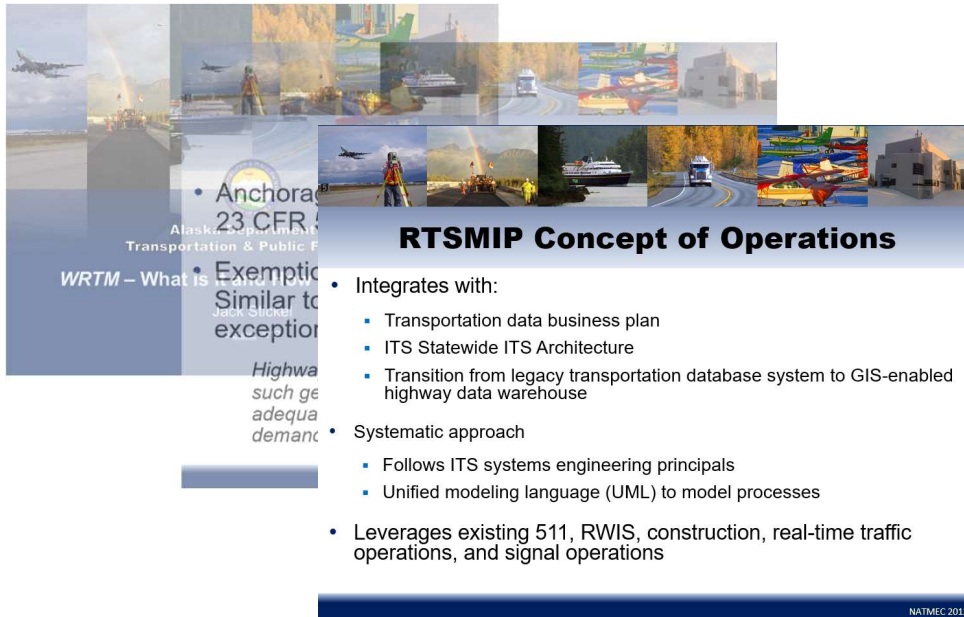
- Anchorage does not exceed 1,000,000  
23 CFR 511.313
- Exemption for Alaska and Puerto Rico  
Similar to 23 U.S.C 103(c)(1)(B)(ii) design  
exceptions

*Highways .....shall be designed in accordance with  
such geometric and construction standards as are  
adequate for current and probable future traffic  
demands and the needs of the locality of the highway*

NATMEC 2012

# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Where it went from there: ITS Alaska 2012



**RTSMIP Concept of Operations**

- Anchorage 23 CFR
- Exemptio Similar to exception
- WRTM – What is it?
- Highway such ge adequa demand

- Integrates with:
  - Transportation data business plan
  - ITS Statewide ITS Architecture
  - Transition from legacy transportation database system to GIS-enabled highway data warehouse
- Systematic approach
  - Follows ITS systems engineering principals
  - Unified modeling language (UML) to model processes
- Leverages existing 511, RWIS, construction, real-time traffic operations, and signal operations

NATMEC 2012



# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Where it went from there: ITS Alaska 2012

**Disclaimers**

- Anchorage does not exceed 1,000,000
- 23 CFR 511.313

**RTSMIP Concept of Operations**

Alaska Department of Transportation & Public Facilities

WRM - What is it? Integrates

Exemption for Alaska Similar to 23 U.S.C. exceptions

- Transport
- ITS Sta

Highways ... shall be such geometric highway adequate for current demands

Systematic

**RTSMIP Principals**

- Significant effort in defining stakeholder base:
  - Community of Interest
  - Traffic Records Coordinating Committee (TRCC)
- Corridor Emphasis
  - Link planning to programs, e.g., asset management, highway safety, travel time, road wx
  - ITS Corridors
  - Traffic Safety Corridors

Follows

Unified

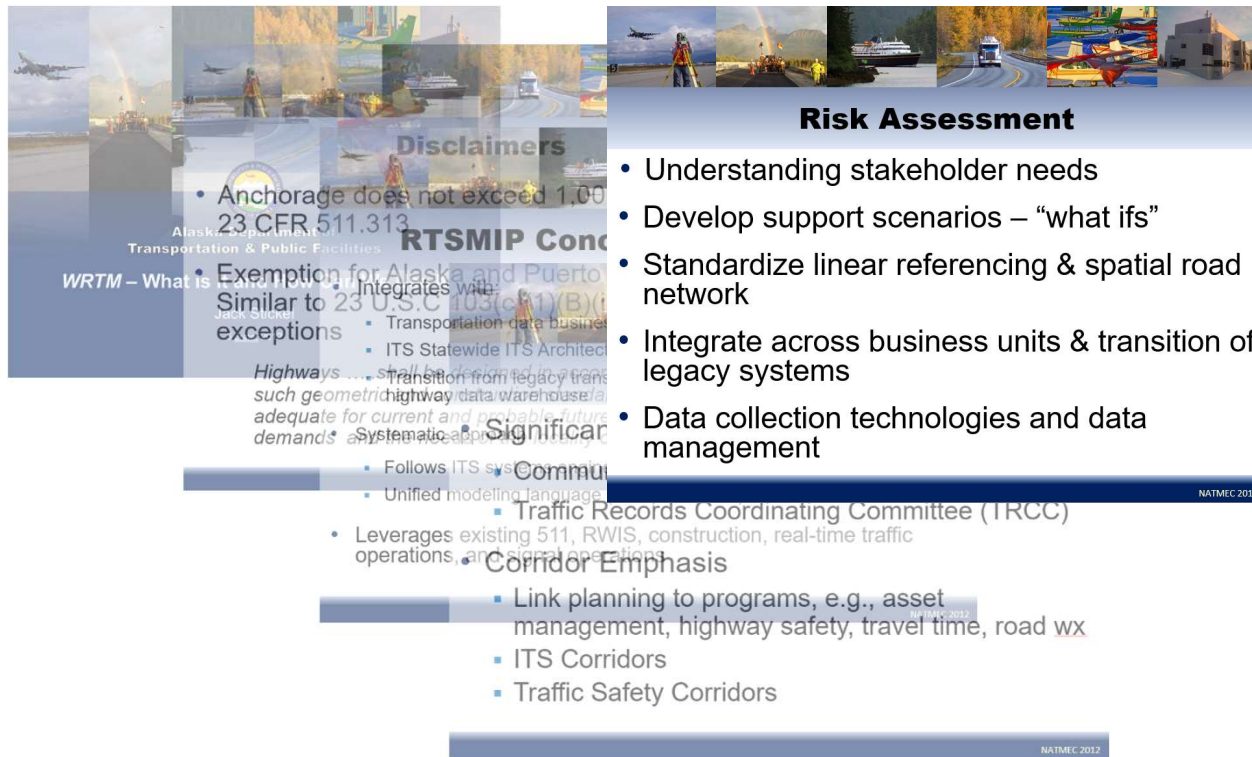
Leverages operations

NATMEC 2012



# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Where it went from there: ITS Alaska 2012



**Risk Assessment**

- Understanding stakeholder needs
- Develop support scenarios – “what ifs”
- Standardize linear referencing & spatial road network
- Integrate across business units & transition of legacy systems
- Data collection technologies and data management

**Disclaimers**

- Anchorage does not exceed 1,000
- 23 CFR 511.313
- Exemption for Alaska and Puerto Rico
- Similar to 23 U.S.C. 103(c)(1)(B) exceptions
- Integrates with:
  - Transportation data business
  - ITS Statewide ITS Architecture
- Transition from legacy transportation data warehouse to a new highway data warehouse
- Systematic approach to data collection and management

**Community**

- Follows ITS system architecture
- Unified modeling language
  - Traffic Records Coordinating Committee (TRCC)
- Leverages existing 511, RWIS, construction, real-time traffic operations, and signal operations

**Corridor Emphasis**

- Link planning to programs, e.g., asset management, highway safety, travel time, road wx
- ITS Corridors
- Traffic Safety Corridors

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# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Where it went from there: ITS Alaska 2012

**Disclaimers**

- Anchorage does not exceed 1,000,000
- 23 CFR 511.313
- Exemption for Alaska and Puerto Rico
- Similar to 23 U.S.C 103(c)(1)(B) and exceptions
- Integrates with:
  - Transportation data business plan
  - ITS Statewide ITS Architecture
- Highways ... will be designed in accordance with such geometric highway data warehouse as are adequate for current and probable future demands
- Systematic effort in defining standards

**Risk**

- Understanding system
- Develop support network
- Standardize lines
- Integrate across legacy systems
- Data collection to management

**Awareness and Education**

- Establish governance structure – organizational change
- Improve delivery of information & decision-making tools
- Leverage existing data sources & data collection efforts

**Community of Interest**

- Follows ITS system architecture
- Unified modeling language (UML) to model processes
- Traffic Records Coordinating Committee

**Corridor Emphasis**

- Link planning to programs, e.g., asset management, highway safety, travel time, road wx
- ITS Corridors
- Traffic Safety Corridors

Alaska Department of Transportation & Public Facilities

WRTM – What is ...

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# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Where it went from there: ITS Alaska 2012

**Data Quality / Credibility**

- Look at other industries and businesses, e.g., NHTSA's six pack performance measures
- Communicate the value & quality of data
- Develop methodology and framework for data quality assessment – Alaska submitted research problem statement approved for NCHRP funding

**Disclaimers**

- Anchorage does not exceed 1,000,000
- 23 CFR 511.313
- Exemption for Alaska and Puerto Rico
- Similar to 23 U.S.C 103(c)(1)(B) and exceptions
- Integrates with:
  - Transportation data business plan
  - ITS Statewide ITS Architecture
- Highways ... will be designed in a condition such geometrics and probable future demands as are adequate for current and probable future demands
- Systematic approach to effort in defining stakeholder

**Risk Assessment**

- Understanding stakeholder
- Develop support
- Standardize linear network
- Integrate across legacy systems
- Data collection technology management

**Community of Interest**

- Traffic Records Coordinating Committee (TRC)
- Corridor Emphasis
  - Link planning to programs, e.g., asset management, highway safety, travel time, road wx
  - ITS Corridors
  - Traffic Safety Corridors

**Other Text:**

- Establish organization
- Improve business decision
- Leverage collection

**WRTM - What is...**

**Alaska Department of Transportation & Public Facilities**

**NATMEC 2012**



# Driving Data Forward: Alaska DOT's Traffic Data Journey

## Where it went from there: ITS Alaska 2012

**Disclaimers**

- Anchorage does not exceed 1,000,000
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**RTSMIP Concept of Operations**

- Integrates with:
  - Transportation data business plan
  - ITS Statewide ITS Architecture
- Highways ... will be designed in accordance with such geometric design standards as are adequate for current and probable future demands
- Systematic approach to effort in defining stakeholder requirements
- Follows ITS system architecture
- Unified modeling language (UML) to model processes
- Leverages existing 511, RWIS, construction, real-time traffic operations, and signal operations

**Risk Assessment**

- Understanding stakeholder needs
- Develop support
- Standardize linear referencing on a network
- Integrate across legacy systems
- Data collection technology management
- Community of Interest
  - Traffic Records Coordinating Committee (TRCC)
- Corridor Emphasis
  - Link planning to programs, e.g., asset management, highway safety, travel time, road wx
  - ITS Corridors
  - Traffic Safety Corridors

**Awareness and Education**

- Establish governance structure – organizational change
- Improve delivery of business units' decision-making tools
- Look at other NHTSA's decision-making tools
- Communicate
- Develop new data quality research
- NCHRP f

**Data Quality / Credibility**

**Leverage Existing Data Sources**

- Safety:
  - MIRE – Model Inventory of Road Elements
  - RDSP – Roadway Data Safety Partnership
  - HSIP – Highway Safety Improvement Program
- Mobility – ITS, RWIS, 511
- Health of the transportation network
  - HPMS – Highway Performance Monitoring System

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# Driving Data Forward: Alaska DOT's Traffic Data Journey

Where it went from there:

ConOps



Real-Time System Management Information Plan  
*Concept of Operations*

final  
report

*prepared for*  
Alaska Department of Transportation & Public Facilities  
*prepared by*  
Cambridge Systematics, Inc.

March 2012

[www.camsys.com](http://www.camsys.com)

Although the exemption has been approved, the ADOT&PF Commissioner, in approving the exemption request, stated "...we have an obligation to make our best efforts to implement the spirit and intent of this rule to the areas/roads (NHS) where this is most applicable."

Taken from a slide during ConOps development process



# Driving Data Forward: Alaska DOT's Traffic Data Journey

From the "RTSMIP" ConOps:

Figure 6-1 RTSMIP High-Level Timeline

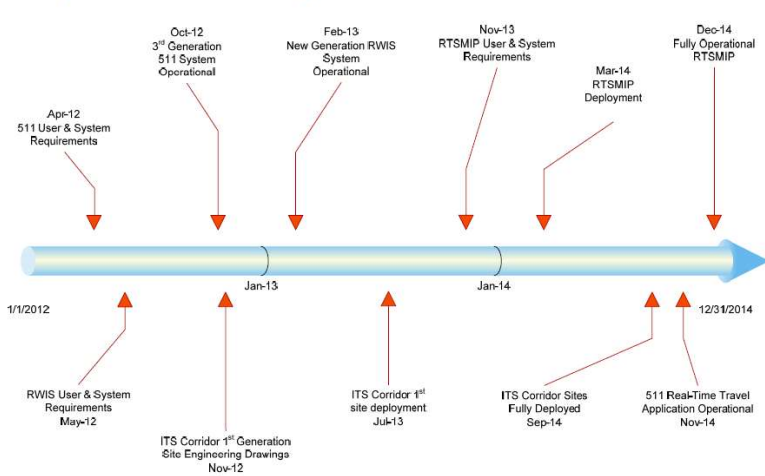
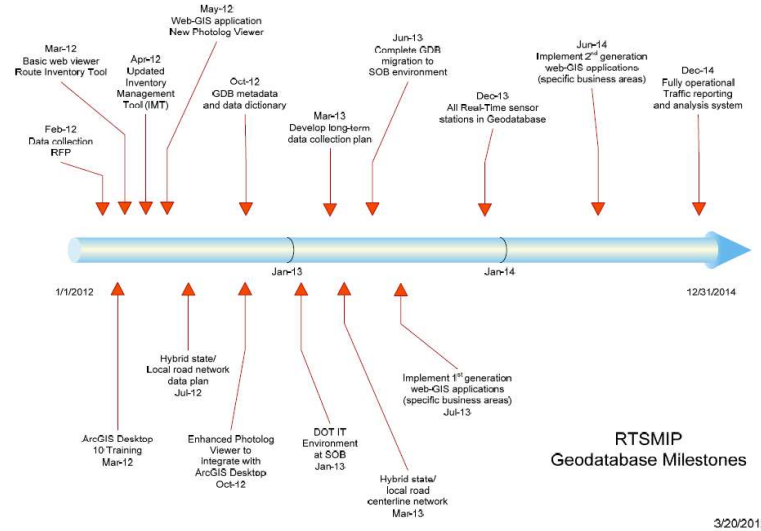


Figure 6-2 RTSMIP Geodatabase Milestones



# Driving Data Forward: Alaska DOT's Traffic Data Journey

## From the “RTSMIP” ConOps:

### Need Separate Transition Plans

Separate transition plans may be needed for the application functionality and the data. Key milestones for the deployment process include:

- Development of a data migration plan;
- Execution of the data migration plan in the test environment;
- Execution of unit and user acceptance testing (UAT) in the test environment;
- Training for administrative and end users;
- Pilot program in which the old and new systems are operated in parallel for some period of time in order to verify that equivalent (or otherwise expected) results are produced by each system;
- Establishment of a go-live date;
- Execution of the data migration plan in the production environment; and
- Go live.



# Driving Data Forward: Alaska DOT's Traffic Data Journey

## From the “RTSMIP” ConOps:

### Need Schedule and Budget

Separate transition plans may be needed for each system. Key milestones for the deployment of the new system include:

- Development of a data migration plan
- Execution of the data migration plan
- Execution of unit and user acceptance testing
- Training for administrative and end users
- Pilot program in which the old and new systems are used side-by-side for some period of time in order to verify that the new system produces the same results as the old system
- Establishment of a go-live date;
- Execution of the data migration plan
- Go live.

Developing a firm schedule and budget for the RTSMIP activities and the associated Geodatabase cannot occur until certain fundamental decisions are made. These decisions include but are not limited to:

- Should Alaska deploy the 511, RWIS, and RTSMIP data manager or contract for hosting?
- Will new hardware and/or software be required to support the system? If maintained by the state, what will be the server configuration that best supports the new crash system, i.e., separating the real-time transaction from database archive and isolating the TIG applications on their own servers, e.g., WTM, RWIS, Crash, or Traffic?
- What will the system performance be? Will a new engineered IT infrastructure such as described in the Traffic and CRASH ConOps be required?
- What are the required performance characteristics of the service level agreement with ADOT&PF IT for the system?
- Must the system deployment be phased to accommodate budget, staffing or other constraints such as the development of other systems or interfaces?
- What resources will be required to maintain the new 511, RWIS, and data management systems?
- What will be the annual maintenance and operations costs, as determined by the deployment choices made?
- Will additional programmer training be required for technologies that are new to TIG?

# Driving Data Forward: Alaska DOT's Traffic Data Journey

## From the "RTSMIP" ConOps:

### Identified Risks to ConOps

Separate transition plans may be needed for the RTSMIP associated Geodatabase cannot occur until certain funding is made. These decisions include but are not limited to:

- Development of a data migration plan in the test environment;
- Execution of the data migration plan in the test environment;
- Execution of unit and user acceptance testing in the test environment;
- Training for administrative and end users;
- Pilot program in which the old and new systems are operated in parallel some period of time in order to verify the accuracy about the results are produced by each system;
- Establishment of a go-live date;
- Execution of the data migration plan in the production environment; and
- Go live.

Developing a firm schedule and budget for the RTSMIP associated Geodatabase cannot occur until certain funding is made. These decisions include but are not limited to:

- Should Alaska deploy the 511, RWIS, and RTSMIP data for hosting?
- Will new hardware and/or software be required to support the new crash system, i.e., separating the real database archive and isolating the TIG applications on WIM, RWIS, Crash, or Traffic?
- What will the system performance be? Will a infrastructure such as described in the Traffic and required?
- What are the required performance characteristics agreement with ADOT&PF IT for the system?
- Must the system deployment be phased to accommodate other constraints such as the development of other systems?
- What resources will be required to maintain the new management systems?
- What will be the annual maintenance and operations of the deployment choices made?
- Will additional programmer training be required for new to TIG?

A variety of general risk factors must be addressed as part of deployment planning. Table 3-1 presents an excellent gap analysis for the existing systems which must be addressed. Each one of these gaps presents unique risks. High level risks include, but are not limited to:

- Will the system and user requirements fully describe the new systems?
- Will the Central Region accept the Navigator being molded into the 511 and participate in the deployment process? Will the executive leadership be there to support the new identity?
- Will system and unit testing be rigorous enough? And does existing staff have the skill set to develop and/or strong test plans?
- Will the existing IT infrastructure support an adequate level of service and system performance?
- If new IT hardware/software is required for an engineered IT solution, will funding be available?
- Can existing ADOT&PF IT staff support the new systems?
- Can the key stakeholders be trained motivated and trained to input situations into the systems?

Risks associated with specific implementation solutions cannot be identified until ADOT&PF selects a particular solution. Even without identifying the specific risks, however, two activities can help mitigate some of these risks once the project reaches the transition phase. These activities are:

- Establishing gate criteria for moving from the current step to the next step; and
- Preparing rollback and contingency plans in the event that unexpected or insurmountable problems are encountered at any given step.





**12 YEARS LATER...**



Now let's talk TSMO ...



**Thank You**

Ben Glenn

DMIO, Emerging Technologies Coordinator

[benjamin.glenn@alaska.gov](mailto:benjamin.glenn@alaska.gov)

W: 907.451.2257

C: 907.347.9171

